



ALBERTA

TREASURY BOARD AND FINANCE

Office of the Minister

President of Treasury Board and Minister of Finance

January 22, 2025

Dear Mr. Harper:

On behalf of Alberta's government and everyone at Alberta Treasury Board and Finance (TBF), I extend a warm welcome to you.

As you have been chosen to lead a strong team, I should inform you of AIMCo's legislated mandate and principles to help guide you:

Legislated Mandate (AIMCo Act)

The purpose of AIMCo is to provide investment management services to its clients and when doing so it shall act in their best interests.

Pillars/Principles of Renewed Mandate:

Core Business

AIMCO's core business is to provide top-tier investment management services. This involves strictly implementing specific Investment Policies and Guidelines (SIP&Gs), ensuring alignment with and possessing a thorough understanding of each client's unique needs and risk tolerances. Every corporate action and activity will be purposely directed to carry out this fundamental aim. AIMCo will strive for excellence across all managed asset classes. AIMCo will ensure that every mandate is carried out with the highest level of expertise, diligence, and performance monitoring.

In accordance with legislative guidelines, AIMCo may extend services beyond its core focus upon client request. Any additional or strategic services provided will not interfere with the core investment management services, will be covered under a separate agreement, and will be fully costed, with expenses borne by the clients utilizing these services.

Risk Management

Risk Management at AIMCo must be designed to align with that of a global, multi-asset, multi-client organization that utilizes complex and sophisticated investment products. AIMCo must ensure its risk culture, processes, and frameworks are not only robust but also tailored to align with the SIP&G of each client. This approach ensures that risk management is integrated and aligned with clients' unique investment objectives.

Independence

AIMCo will operate independently and at arm's length from the Government of Alberta. Investment decisions will be made without any government influence, strictly adhering to AIMCo's legal obligation to act in the best interest of its clients.

Returns

AIMCo will deliver risk-adjusted returns in each asset class that surpass benchmarks over the long term, as defined by client objectives.

Fiscal Responsibility

AIMCo's mandate is to be a cost-efficient provider of investment management services. Operating on a cost recovery basis, AIMCo is expected to leverage its scale and minimize unnecessary expenditures, ensuring investment and operational costs deliver substantial value for money and are aligned with performance goals.

Client Focus

Meeting the individual needs of clients is of utmost importance. AIMCo will leverage the benefits of pooling resources to achieve economies of scale while ensuring a range of product offerings and tailored solutions are available to meet the diverse needs of all clients. AIMCo will make every reasonable effort to tailor products to client needs in the most cost-effective and efficient manner possible.

Accountability

While AIMCo is accountable to the Government as its sole shareholder, its primary accountability is to its clients. A competitive, client-focused approach will ensure that service quality, cost efficiency, and performance are prioritized.

I am confident that your work here will be rewarding and challenging and that you will make positive contributions to AIMCo and the clients they serve.

Sincerely,



Nate Horner
President of Treasury Board and
Minister of Finance

cc: Kate White, Deputy Minister
Treasury Board and Finance